CACC Expectations for Project Managers of Monitored Projects

Michael P. Pollard, Chair September 15, 2011

COT's Direction to CACC

- No longer use the task-level process associated with dashboards
- Renew focus on tracking interdependencies among automation projects across <u>all</u> trial courts
- Monitor after the end of the development phase to better identify relationship impacts, coordinate dependencies, and capitalize on lessons learned for good of court system as a whole
- Obtain updates from managers of local projects that have business deliverables that are dependent or effect high priority, statewide projects

Accomplishments in Past Year

- No more Red/Yellow /Green voting in favor of assessing dependencies at the business deliverable level
- Solidified monitoring (Mind Map) tool to display the interdependency project relationships
- Added monitoring of priority probation projects
- Defined monthly update cycle
- Expanded from AOC projects to their local project dependencies to their vendor release dependencies
- Participation in the monthly refresh fairly steady and fairly timely

Communications

- CACC relies on project managers in the courts for visibility into projects
 - Requires honest, timely, updates delivered monthly without any fear of reprisal
- CACC relies on project managers to be aware of
 - o Those projects on which theirs depend and
 - Those projects that depend on theirs
- Focus of discussion is really implications of changes or ripple effect on other projects
- CACC chair escalates issues to local court leadership or COT chair

Communications Bottom Line!

Date changes and scope changes must be communicated to all project managers of projects that depend on yours.

Communications (cont'd)

- Date change details that get communicated
 - At business deliverable level
 - When an event will be later than previously published
 - o If event will be missed, even if no re-planned date yet exists
- Scope changes that get communicated
 - o Increases in scope, since likelihood of date change exists
 - Decreases in scope, since likelihood of removing a function being depended upon exists
 - o Re-scope efforts, as a warning of possible change coming
- Do not count on staff to identify these and communicate them on your behalf!

Q & A

Do you understand CACC's expectations?

• What details need to be discussed?

• Any other questions?